Annual Report and Consolidated Financial Statements **March 31, 2016** 

## March 31, 2016

## **Contents page**

	Pages
Summary of financial information	1
Independent Auditor's Report	2
Consolidated Statement of Financial Position	3
Consolidated Statement of Comprehensive Income	4
Consolidated Statement of Changes in Equity	5
Consolidated Statement of Cash Flows	6
Notes to the Consolidated Financial Statements	7-24

## March 31, 2016

## **Summary of financial information**

	Year ended March 31				
	2016 \$	2015 \$	2014 \$	2013 \$	2012 \$
Assets	2,810,180	3,075,365	2,666,966	2,633,321	2,915,573
Liabilities	169,765	396,304	195,278	210,318	268,024
Shareholders' equity	2,640,415	2,679,061	2,471,688	2,423,003	2,647,549
Net income (loss)	182,042	317,717	50,035	(114,127)	49,297

## Directors' share interests and service contracts

Pursuant to Regulation 6.8(3) of Section 11B of the Bermuda Stock Exchange Listing Regulations, the total interests of all the directors and officers of the Company in the shares of the Company at March 31, 2016 were 23,971 (2015 – 23,971) shares. No rights to subscribe for shares in the Company have been granted to or exercised by any director or officer. There are no service contracts with directors.



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#### INDEPENDENT AUDITOR'S REPORT

#### To the Shareholders of Devonshire Industries Limited

We have audited the accompanying consolidated financial statements of Devonshire Industries Limited which comprise the consolidated statement of financial position as at March 31, 2016, and the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Devonshire Industries Limited as at March 31, 2016, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards.

Chartered Professional Accountants Hamilton, Bermuda

PMG Audit Limited

August 24, 2016

Consolidated Statement of Financial Position As at March 31, 2016

	2016 \$	2015 \$
Assets		
Cash and cash equivalents (note 7)	588,351	578,290
Short-term deposits (note 7)	139.610	134,400
Trade and other receivables (note 8)	187,158	290,935
Inventories (note 9)	960,356	1,093,574
Prepaid expenses	147,218	111,142
Prepaid experises	147,210	111,142
Current assets	2,022,693	2,208,341
Property, plant and equipment (note 10)	707,138	736,913
Intangible assets (note 11)	78,848	128,610
Other non-current assets	1,501	1,501
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Non-current assets	787,487	867,024
Total assets	2,810,180	3,075,365
Liabilities		
Trade and other payables (note 12)	169,765	396,304
Trade and other payables (note 12)		333,00
Current liabilities	169,765	396,304
Equity		
Share capital (note 14)	220,688	220,688
Share premium (note 14)	145,544	145,544
Retained earnings	2,274,183	2,312,829
Retained earnings	2,214,103	2,312,023
Total equity	2,640,415	2,679,061
Total liabilities and equity	2,810,180	3,075,365
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Approved by the Board of Directors

Director

Consolidated Statement of Comprehensive Income

For the year ended March 31, 2016

	2016 \$	2015 \$
Net revenues Cost of sales (notes 9, 16 and 19)	2,969,089 1,732,203	3,084,506 1,733,628
Gross profit	1,236,886	1,350,878
Administrative expenses (note 18) Selling expenses (note 17) Marketing expenses Other expenses (note 20)	578,629 304,839 114,095 79,573	594,749 305,337 84,644 66,025
Operating expenses	1,077,136	1,050,755
Net income before undernoted items	159,750	300,123
Other income Interest income (note 7) Net foreign exchange losses	27,945 31 (5,684)	20,620 1,680 (4,706)
Net income for the year	182,042	317,717
Total comprehensive income	182,042	317,717
Basic and diluted earnings per share (note 15)	0.41	0.72

All amounts included in the consolidated statement of comprehensive income relate to continuing operations.

Consolidated Statement of Changes in Equity For the year ended March 31, 2016

	Attributable to the owners of the Company				
	Share capital \$	Share premium \$	Retained earnings \$	Total	
Balance, March 31, 2014	220,688	145,544	2,105,456	2,471,688	
Total comprehensive income for the year	-	-	317,717	317,717	
Dividend (note 14)		<u>-</u>	(110,344)	(110,344)	
Balance, March 31, 2015	220,688	145,544	2,312,829	2,679,061	
Total comprehensive income for the year	-	-	182,042	182,042	
Dividend (note 14)		-	(220,688)	(220,688)	
Balance, March 31, 2016	220,688	145,544	2,274,183	2,640,415	

Consolidated Statement of Cash Flows

For the year ended March 31, 2016

	2016 \$	2015 \$
Cash flows from operating activities		
Net income for the year	182,042	317,717
Adjustments for:		
Depreciation and amortization	157,112	150,768
Impairment recovery on trade receivables	(4,025)	(12,521)
Interest income	(31)	(1,680)
Changes in items of working capital: Short-term deposit	(5,210)	
Trade and other receivables	107,833	(51,088)
Inventories	133,218	(89,396)
Prepaid expenses	(36,076)	(30,445)
Trade and other payables	(226,539)	201,026
Net cash from operating activities	308,324	484,381
Cash flows from investing activities		
Purchase of property, plant and equipment	(77,575)	(58,865)
Cash used in investing activities	(77,575)	(58,865)
Cash flows from financing activities		
Dividends paid	(220,688)	(110,344)
Cash used in financing activities	(220,688)	(110,344)
Increase in cash and cash equivalents	10,061	315,172
Cash and cash equivalents - beginning of year	578,290	263,118
Cash and cash equivalents - end of year	588,351	578,290
		3.3,230

Notes to the Consolidated Financial Statements **March 31, 2016** 

#### 1. General information

Devonshire Industries Limited ("the Company") and its wholly-owned subsidiary, Bermuda Paint Company Limited are incorporated in Bermuda under the laws of Bermuda. The Company is primarily engaged in the management of Bermuda Paint Company Limited, which is primarily engaged in the manufacture and sale of paint and related products.

The Company is listed on the Bermuda Stock Exchange and there is no ultimate controlling party. The address of its registered office is No. 9 Watlington Road, Devonshire DV06, Bermuda and its postal address is P.O. Box DV30, Devonshire DVBX, Bermuda.

## 2. Statement of compliance and basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS").

The consolidated financial statements have been prepared on the historical cost basis.

These consolidated financial statements were approved by the Board of Directors for issue on August 18, 2016.

### 3. Summary of significant accounting policies

The significant accounting policies used in the preparation of these consolidated financial statements are as follows.

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements.

## (a) Basis of consolidation

The consolidated financial statements include the financial statements of Devonshire Industries Limited and its wholly-owned subsidiary, Bermuda Paint Company Limited.

All intragroup transactions, balances, income and expenses are eliminated on consolidation.

#### (b) Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses; whose operating results are regularly reported to the Company's chief operating decision makers, which comprise the General Manager and members of the Board of Directors, to make decisions about resources to be allocated to the segment and assess its performance. The Company has determined that it has only one operating segment.

#### (c) Foreign currency

The consolidated financial statements of the Company are presented in Bermuda dollars, the functional currency of the Company. All values are rounded to the nearest dollar.

Transactions in foreign currencies are initially recorded by the Company in Bermuda dollars using the foreign exchange rates prevailing at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated using the closing foreign exchange rates prevailing at the reporting date. All differences are charged to profit or loss in the consolidated statement of comprehensive income.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 3. Summary of significant accounting policies (continued)

## (d) Cash and cash equivalents

Cash represents cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from the dates of placement, and that are subject to an insignificant risk of changes in value.

#### (e) Financial instruments

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets are derecognized when the rights to receive cash flows from the assets have expired or have been transferred, and the Company has transferred substantially all risks and rewards of ownership. Financial liabilities are derecognized when the obligation specified in the contract is discharged, cancelled or expires.

The Company's financial instruments comprise loans and receivables and financial liabilities:

- (i) Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Company's loans and receivables comprise cash and cash equivalents, short-term deposits and trade and other receivables, and are included in current assets due to their short-term nature. Loans and receivables are initially recognized at the amount expected to be received, less, when material, a discount to reduce the loans and receivables to fair value. Subsequently, loans and receivables are measured at amortized cost using the effective interest method less a provision for impairment.
- (ii) Financial liabilities include trade and other payables. These are initially recognized at the amount required to be paid, less, when material, a discount to reduce the payables to fair value. Subsequently, trade and other payables are measured at amortized cost using the effective interest method.

#### (f) Impairment of financial assets

At each reporting date, the Company assesses whether there is objective evidence that the Company's financial assets are impaired. The criteria used to determine if there is objective evidence of an impairment loss include significant financial difficulty of the obligor, delinquencies in interest or principal payments, and if it becomes probable that the borrower will enter bankruptcy or other financial reorganization.

For loans and receivables, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognized in the consolidated statement of comprehensive income. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Company may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized (such as an improvement in the debtor's credit rating), the reversal of the previously recognized impairment loss is recognized in the consolidated statement of comprehensive income.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 3. Summary of significant accounting policies (continued)

## (g) Inventories

Inventories are measured at the lower of cost and net realisable value ("NRV").

NRV is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is determined based on the first-in first-out principle for finished goods, trading goods and raw materials. Finished goods include direct materials and labor and a proportion of manufacturing overhead costs based on actual goods processed and produced, but excluding borrowing costs.

When inventories are sold, the carrying amounts of those inventories are recognized under cost of sales in the consolidated statement of comprehensive income in the period when the related revenue is recognized.

The amount of any write-down of inventories to NRV is recognized in cost of sales in the consolidated statement of comprehensive income in the period the write-down or loss was incurred. The amount of any reversal of any write-down of inventories, arising from an increase in the NRV, is recognized as a reduction to cost of sales in the period where the reversal occurred.

#### (h) Property, plant and equipment

Property, plant and equipment, except land which is stated at cost less any impairment in value, are measured at cost less accumulated depreciation and impairment losses, if any.

The initial cost of property, plant and equipment comprises its purchase price, including import duties, taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Cost also includes interest and other financing charges on borrowed funds used to finance the acquisition of property, plant and equipment to the extent incurred during the period of installation and construction.

Subsequent replacement costs of parts of property, plant and equipment are capitalized when the recognition criteria are met. Significant refurbishments and improvements are capitalized when it can be clearly demonstrated that the expenditures have resulted in an increase in future economic benefits expected to be obtained from the use of an item of property, plant and equipment beyond the originally assessed standard of performance. Costs of repairs and maintenance are charged as expense when incurred.

Depreciation of property, plant and equipment commences once the assets are available for use, and is computed using the straight-line method over the estimated useful life of the assets, regardless of utilization.

Property, plant and equipment are depreciated as follows:

Buildings (straight-line method)	4%
Improvements (straight-line method)	4 -10%
Factory and office equipment (diminishing balance method)	15%
Motor vehicles (straight-line method)	20%
Computers (straight-line method)	25%

The assets' residual values, useful lives and methods of depreciation are reviewed periodically to ensure that the method and period of depreciation are consistent with the expected pattern of economic benefits from items of property, plant and equipment. Any change in the expected residual values, useful lives and methods of depreciation are adjusted prospectively from the time the change was determined necessary.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 3. Summary of significant accounting policies (continued)

## (h) Property, plant and equipment (continued)

Major spare parts and stand-by equipment items that the Company expects to use over more than one period and can be used only in connection with an item of property, plant and equipment are accounted for as property, plant and equipment. Depreciation on these major spare parts and stand-by equipment commences once these have become available for use (i.e. when the asset is in the location and condition necessary for it to be capable of operating in the manner intended by the Company).

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the consolidated statement of comprehensive income, in the year the item is derecognized.

## (i) Intangible assets

Intangible assets (color system, distribution rights and computer software) acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are measured at cost less accumulated amortization and impairment losses, if any.

The period and the method of amortization of an intangible asset with a finite useful life are reviewed at least at each financial year-end. Changes in the useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite useful lives is recognized under cost of sales, selling and administrative expenses in the consolidated statement of comprehensive income in the expense category consistent with the function of the intangible assets. Intangible assets with finite lives are assessed for impairment, whenever there is an indication that the intangible assets may be impaired.

Costs incurred to acquire computer software (not an integral part of its related hardware) and bring it to its intended use are capitalized as intangible assets. Costs directly associated with the development of identifiable computer software that generate expected future benefits to the Company are also recognized as intangible assets. In particular, costs that are directly attributable to the development phase are recognized as intangible assets provided they meet the following recognition requirements:

- Completion of the intangible asset is technically feasible so that it will be available for use or sale;
- The Company intends to complete the intangible asset and use or sell it;
- The Company has the ability to use or sell the intangible assets;
- The intangible asset will generate probable future economic benefits. Among other things, this requires that there is a market for the output from the intangible asset or for the intangible asset itself, or if it is to be used internally, the asset will be used in generating such benefits;
- There are adequate technical, financial and other resources to complete the development and to use or sell the intangible assets; and
- The expenditure attributable to the intangible asset during its development can be measured reliably.

Development costs not meeting above criteria for capitalization are expensed as incurred. The capitalization of development costs is initiated when all the criteria mentioned are met. Directly attributable costs include employee costs incurred in the development, along with an appropriate portion of relevant overheads. The assets are subject to impairment testing on an annual basis.

A gain or loss arising from derecognition of an intangible asset is measured as the difference between the net disposal proceeds and the carrying amount of the intangible asset and is recognized in the consolidated statement of comprehensive income when the asset is derecognized.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 3. Summary of significant accounting policies (continued)

## (j) Impairment of non-financial assets

This accounting policy applies primarily to the Company's property, plant and equipment and intangible assets.

The Company assesses at each reporting date whether there is an indication that its property, plant and equipment and intangible assets may be impaired. When an indicator of impairment exists or when annual impairment testing for an asset is required, the Company makes a formal estimate of the recoverable amount. Recoverable amount is the higher of an asset's (or cash-generating unit's) fair value less costs to sell and its value in use, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is assessed as part of the cash-generating unit to which the asset belongs. Where the carrying amount of an asset (or cash-generating unit) exceeds its recoverable amount, the asset (or cash-generating unit) is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or cash-generating unit).

Impairment losses from continuing operations are recognized under other gains and losses in the consolidated statement of comprehensive income. The Company evaluates impairment losses for potential reversals when events or circumstances warrant such consideration.

### (k) Share capital

Share capital is classified as equity and is recorded at par value. Proceeds in excess of par value are recorded as share premium in the consolidated statement of financial position. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction from the proceeds.

#### (I) Revenue and cost recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable, excluding trade and prompt payment discounts.

Revenue from sale of goods is recognized upon delivery, when the significant risks and rewards of ownership of the goods have passed to the buyer and the amount of revenue can be measured reliably.

#### (m) Other income

Gains from sale of property, plant and equipment and intangibles are recognized upon completion of the earning process and the collectability of the sales price is reasonably assured.

### (n) Provisions

Provisions are recognized when: (a) the Company has a present obligation (legal or constructive) as a result of a past event; (b) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense in the consolidated statement of comprehensive income. Where the Company expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is probable.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 3. Summary of significant accounting policies (continued)

## (o) Contingencies

Contingent liabilities are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote.

Contingent assets are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable.

#### (p) Pension costs

The Company has an administered defined contribution pension plan for its employees. Pension benefits are determined as a function of accumulated contributions made by both the Company and the employees and the investment returns earned by the invested contributions. The Company's contributions are charged against income in the year the employees provided the service.

## (q) Earnings (loss) per share ("EPS")

Basic EPS is computed by dividing net income (loss) attributable to the ordinary equity holders by the weighted average number of common shares issued and outstanding during the year, adjusted for any subsequent stock dividends declared.

Diluted EPS amounts are calculated by dividing the net income (loss) attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares outstanding during the year, plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

#### (r) Dividends on common shares

Dividends on common shares are recognized as a liability and deducted from equity when approved by the Board of Directors of the Company in the case of cash dividends, and the Board of Directors and shareholders in the case of stock dividends.

### (s) Subsequent events

Any post year-end event up to the date of approval by the Board of Directors of the consolidated financial statements that provides additional information about the Company's position at the reporting date, in which such event is deemed an adjusting event, is reflected in the consolidated financial statements. Any post year-end event that is not an adjusting event is disclosed in the notes to the consolidated financial statements, when material.

(t) Accounting standards and amendments issued but not yet effective and not adopted by anticipation. The following new and amended standards and interpretations have been issued and are mandatory for the Company's accounting periods beginning on or after April 1, 2015 or later periods and are expected to be relevant to the Company. The Company does not plan to adopt these standards early.

Notes to the Consolidated Financial Statements **March 31, 2016** 

#### 3. Summary of significant accounting policies (continued)

# (t) Accounting standards and amendments issued but not yet effective and not adopted by anticipation (continued)

#### IFRS 9 Financial Instruments

IFRS 9 published in July 2014, replaces the existing guidance in IAS 39 *Financial Instruments: Recognition and Measurement*. IFRS 9 includes revised guidance on the classification and measurement of financial instruments, including a new expected credit loss model for calculating impairment on financial assets, and the new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from IAS 39.

IFRS 9 is effective for annual reporting periods beginning on or after January 1, 2018, with early adoption permitted. The Company is assessing the potential impact on its financial statements resulting from the application of IFRS 9.

#### IFRS 15 Revenue from Contracts with Customers

IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognized. It replaces existing revenue recognition guidance, including IAS 18 *Revenue*, IAS 11 *Construction Contracts* and IFRIC 13 *Customer Loyalty Programmes*.

IFRS 15 is effective for annual reporting periods beginning on or after January 1, 2018, with early adoption permitted. The Company is assessing the potential impact on its financial statements resulting from the application of IFRS 15.

#### IFRS 16 Leases

IFRS 16 establishes a new framework for lessee accounting which requires that all leased assets be recognized on the statement of financial position if the lease definition is met. It replaces existing lease accounting guidance contained in IAS 17 Leases. IFRS 16 is effective for annual periods beginning on or after January 1, 2019, with early adoption permitted if IFRS 15 Revenue from Contracts with Customers is also early adopted.

The Company is assessing the potential impact on its consolidated financial statements resulting from the application of IFRS 16.

#### 4. Significant accounting estimates and judgments

The preparation of the Company's consolidated financial statements requires estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. All estimates are based on management's knowledge of current facts and circumstances, assumptions based on that knowledge, and their predictions of future events and actions. Actual results can always differ from those estimates, possibly significantly. Revisions to accounting estimates are recognized in the year of the revision and future years, where applicable. Areas where estimates and judgment are exercised by management include the allowance for impairment of trade receivables, useful lives of property, plant and equipment and intangible assets with finite life and impairment of assets. The areas where significant estimates and judgments have been applied by management are described below.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 4. Significant accounting estimates and judgements (continued)

#### (a) Estimation of allowance for impairment of trade receivables

In determining amounts recorded for the impairment of trade receivables, management makes judgments regarding indicators of impairment, that is, whether there are indicators that suggest there may be a decrease in the estimated future cash flows from receivables, for example, from default or adverse economic conditions. Management also makes estimates of the likely estimated future cash flows from impaired receivables as well as the timing of such cash flows. Historical loss experience is applied where indicators of impairment are not observable on individually significant receivables with similar characteristics, such as credit risks.

During the year, the impairment recovery for trade receivables included in other expense in the consolidated statement of comprehensive income amounted to \$4,025 (2015 – impairment recovery of \$12,521). The carrying value of the Company's total receivables, net of allowance for impairment, is disclosed in note 8.

(b) Estimation of useful lives of property, plant and equipment, and intangible assets with finite life. The Company estimates the useful lives of its depreciable property, plant and equipment and intangible assets with finite life based on the period over which the assets are expected to be available for use. The estimated useful life of the depreciable assets are reviewed at least annually and are updated, if expectations differ from previous estimates due to physical wear and tear and technical or commercial obsolescence on the use of these assets. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the estimated useful life of the depreciable property, plant and equipment and intangible assets would increase depreciation and amortization expense and decrease non-current assets.

## 5. Financial risk management objectives and policies

The Company's financial instruments comprises cash and cash equivalents, short-term deposits, trade and other receivables and trade and other payables. The Company has exposure to credit risk, liquidity risk and market risk from the use of financial instruments. The Board of Directors ("BOD") of the Company review and approve the policies for managing risks which are summarized below, together with the related risk management structure.

### Risk management structure

The BOD of the Company is ultimately responsible for the oversight of the Company's risk management processes that involve identifying, measuring, analyzing, monitoring and controlling risks. The risk management framework encompasses environmental scanning, the identification and assessment of business risks, development of risk management strategies, design and implementation of risk management capabilities and appropriate responses, monitoring risks and risk management performance, and identification of areas and opportunities for improvement in the risk management process.

The Company's BOD has created the board-level Audit Committee ("AC") to spearhead the managing and monitoring of risks. The AC assists the Company's BOD in its fiduciary responsibility for the overall effectiveness of risk management systems of the Company. Furthermore, it is also the AC's purpose to lead in the general evaluation and to provide assistance in the continuous improvements of risk management, control and governance processes.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 5. Financial risk management objectives and policies (continued)

The AC also aims to ensure that:

- a. financial reports comply with established internal policies and procedures, pertinent accounting and auditing standards and other regulatory requirements;
- risks are properly identified, evaluated and managed, specifically in the areas of managing credit, market, liquidity, operational, legal and other risks, and crisis management; and
- the Company's BOD is properly assisted in the development of policies that would enhance the risk management and control systems.

## Day-to-day risk management function

At the business or company level, the day-to-day risk management functions are handled by the Finance Committee and senior management who initiate and are directly accountable for all risks taken.

### Risk management

The following analysis provides a measure of the Company's risk exposure and concentrations as at March 31, 2016.

#### (a) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Credit risk arises primarily from credit given to customers, including related parties, and deposits with financial institutions.

Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Management has established a credit policy under which each customer is analyzed for creditworthiness prior to being offered credit. Management also has procedures in place to restrict credit transactions if the customers have not cleared outstanding debts within the credit period.

Credit risk is monitored according to each customer's characteristics, such as whether it is an individual or company, industry, aging profile and previous financial difficulties.

The Company's normal term of credit on the sale of goods is 30 days. Impairment for trade and other receivables is recognized based on an estimate of irrecoverable amounts, determined by taking into consideration past default experience, current economic conditions and expected receipts and recoveries once impaired.

Due from related parties

Related party transactions are reviewed and approved by management on an on-going basis.

Cash and cash equivalents and short-term deposits

Cash and cash equivalents and short-term deposits are placed with counterparties who have minimal risk of credit default and are rated by Standard & Poor's with credit ratings of between A- and A-1 at March 31, 2016.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 5. Financial risk management objectives and policies (continued)

#### (b) Liquidity risk

Liquidity risk is the risk of not being able to meet funding obligations such as the repayment of liabilities or payment of asset purchases as they fall due. The Company's liquidity management involves maintaining funding capacity to finance capital expenditures and service maturing liabilities, and to accommodate any fluctuations in asset and liability levels due to changes in the Company's business operations or unanticipated events created by customer behavior or capital market conditions. The Company maintains a level of cash and cash equivalents and short-term deposits deemed sufficient to finance its operations. As part of its liquidity risk management, the Company regularly evaluates its projected and actual cash flows. It also continuously assesses conditions in the financial markets for opportunities to pursue fundraising activities. Fund-raising activities may include obtaining bank loans.

As at March 31, 2016, the carrying amount of the trade and other payables is equal to the contractual cash flows of the same. All are short-term in nature and due within a period of 12 months.

The following are the contractual maturities of financial liabilities, including interest payments as at the reporting date:

	Carrying amount \$	Contractual cash flows \$	0 – 12 months \$	1 – 2 years \$	2 – 5 years \$	More than 5 years \$
Trade and other payables at March 31, 2016	169,765	169,765	169,765	-	-	<u>-</u>
Trade and other payables at March 31, 2015	396,304	396,304	396,304	-	-	

The Company does not expect to encounter significant difficulties in meeting its financial liabilities.

## (c) Market risk

Market risk is the risk of loss to future earnings, fair value or future cash flows of a financial instrument as a result of changes in its price, in turn caused by changes in interest rates, foreign currency exchange rates, equity prices and other market factors. The following discussion covers the market risk of the Company:

#### Foreign currency risk

The Company is exposed to foreign currency risk primarily on purchases that are denominated in a currency other than the Bermuda Dollar. However, foreign currency risk is minimal, due to the fact that the Bermuda Dollar is pegged to the US Dollar at a 1:1 rate and the majority of the Company's materials and trading goods are imported from the United States.

The Company is not exposed to significant interest rate or other price risk.

Notes to the Consolidated Financial Statements **March 31, 2016** 

#### 6. Fair value of financial assets and liabilities

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate such value:

Cash and cash equivalents, short-term deposits, trade and other receivables, and trade and other payables Carrying amounts approximate their fair values due to the relatively short-term maturities of these instruments.

### 7. Cash and cash equivalents and short-term deposits

	2016 \$	2015 \$
Cash at bank and on hand	588,351	578,290
Cash and cash equivalents	588,351	578,290
Short-term deposits	139,610	134,400

Short-term deposits earn interest at the respective bank deposit rates and have an original maturity of more than three months. Interest income earned from short-term deposits during the year amounted to \$31 (2015 - \$1,680) and is included in the consolidated statement of comprehensive income.

### 8. Trade and other receivables

	2016	2015
	<b>\$</b>	\$
Trade receivables	227,460	316,278
Allowance for impairment losses on trade and other receivables	(45,553)	(52,175)
Allowance for trade discounts	(49,254)	(59,158)
Due from related parties (note 13)	54,282	80,586
Interest receivable	223	5,404
	187,158	290,935

Notes to the Consolidated Financial Statements **March 31, 2016** 

## 8. Trade and other receivables (continued)

The following is the aging of trade and other receivables at the reporting date, which include related party receivables arising from regular business transactions of \$38,802 (2015 - \$64,807):

	2016		2015	
	Gross \$	Allowance for impairment \$	Gross \$	Allowance for impairment \$
Not past due	197,322	-	299,780	-
Past due 31 – 60 days	21,191	862	31,531	3,071
Past due 61 – 90 days	3,324	266	726	58
More than 90 days	44,425	44,425	49,046	49,046
	266,262	45,553	381,083	52,175

Changes in the allowance for impairment losses on receivables are as follows:

	2016 \$	2015 \$
Balance at beginning of year Impairment recoveries (note 20) Amounts written off	52,175 (4,025) (2,597)	76,123 (12,521) (11,427)
	45,553	52,175

### 9. Inventories

Inventories are classified as follows:

	2016 \$	2015 \$
Raw materials	411,168	546,897
Trading goods	360,401	387,691
Finished goods	188,787	158,986
	960,356	1,093,574

Cost of sales includes inventories expensed during the year in the amount of \$1,444,258 (2015 - \$1,424,142). Inventory written-down as expense and included in cost of sales in the consolidated statement of comprehensive income amounted to \$4,598 (2015 - \$7,214).

Notes to the Consolidated Financial Statements **March 31, 2016** 

## 10. Property, plant and equipment

_	Land \$	Building \$	Improvements	Factory equipment \$	Office equipment \$	Motor vehicles \$	Computer \$	Total \$
Cost								
At March 31, 2014	225,000	804,583	438,677	844,963	210,718	94,908	194,278	2,813,127
Additions	-	-	-	33,958	22,632	-	2,275	58,865
At March 31, 2015	225,000	804,583	438,677	878,921	233,350	94,908	196,553	2,871,992
Additions	-	-	14,094	30,794	10,539	21,048	1,100	77,575
At March 31, 2016	225,000	804,583	452,771	909,715	243,889	115,956	197,653	2,949,567
Accumulated depreciation								
At March 31, 2014	-	660,565	237,121	703,266	163,993	94,382	174,747	2,034,074
Charge for year	-	30,641	23,110	28,437	10,008	526	8,283	101,005
At March 31, 2015	-	691,206	260,231	731,703	174,001	94,908	183,030	2,135,079
Charge for year	-	30,641	24,188	30,455	12,215	2,105	7,746	107,350
At March 31, 2016	-	721,847	284,419	762,158	186,216	97,013	190,776	2,242,429
Net book value								
At March 31, 2014	225,000	144,018	201,556	141,697	46,725	526	19,531	779,053
At March 31, 2015	225,000	113,377	178,446	147,218	59,349	-	13,523	736,913
At March 31, 2016	225,000	82,736	168,352	147,557	57,673	18,943	6,877	707,138

Notes to the Consolidated Financial Statements **March 31, 2016** 

## 11. Intangible assets

- (a) The Company purchased distribution rights as a non-exclusive distributor for certain products on September 1, 2007. The cost pertaining to this purchase has been recorded as an intangible asset and was amortized on a straight-line basis over four years. This intangible asset was fully amortized in September 2011.
- **(b)** The Company commenced development of a color system in 2009 which was completed in October 2012. The amortization for the costs associated in the development of this asset was started in November 2012 and will continue to be amortized over a period of five years.
- (c) The Company purchased computer software to be used in its production process. The cost of this asset is amortized over a period of five years starting in August 2012.

	Color system	Distribution rights \$	Computer software \$	Total
Cost				
At March 31, 2014 and 2015	226,012	80,000	22,800	328,812
Additions		-	-	-
At March 31, 2016	226,012	80,000	22,800	328,812
Accumulated amortization				
At March 31, 2014	63,739	80,000	6,700	150,439
Amortization charge	45,203	<u>-</u>	4,560	49,763
At March 31, 2015	108,942	80,000	11,260	200,202
Amortization charge	45,202	<u>-</u>	4,560	49,762
At March 31, 2016	154,144	80,000	15,820	249,964
Net book value				
At March 31, 2014	162,273	-	16,100	178,373
At March 31, 2015	117,070		11,540	128,610
At March 31, 2016	71,868		6,980	78,848

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 12. Trade and other payables

	2016 \$	2015 \$
Trade payables Dividends payable Due to related parties (note 13) Accrued expenses	129,204 1,588 336 38,637	327,613 340 1,236 67,115
	169,765	396,304

#### Trade payables

Trade payables are non-interest-bearing and are normally settled on 30 to 60-day terms. Trade payables arise mostly from purchases of inventories, which include trading goods and raw materials for use in manufacturing. Trade payables also include liabilities arising from purchased goods and services for use in operations.

#### Accrued expenses

Accrued expenses consist of accruals for audit fees, director's fees, bonus and other employee benefits.

## 13. Related party transactions and balances

Related party transactions are with directors, senior management, certain shareholders and individuals related to shareholders or companies affiliated to shareholders.

Transactions and balances between the Company and its related parties are disclosed below.

	2016 \$	2015 \$
Sale of goods	211,218	194,856
Purchases of goods and services	75,887	167,346
Trade receivables from sales of goods	38,802	64,807
Amounts receivable from related parties (note 8)	54,282	80,586
Amounts payable to related parties (note 12)	336	1,236

Sales of goods to related parties were made at the Company's usual list prices, less normal trade discounts. The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No provision has been made for impairment in respect of the amounts owed by related parties as they are considered collectible.

Notes to the Consolidated Financial Statements **March 31, 2016** 

### 14. Share capital

	2016 \$	2015 \$
Authorized: [2016 - 456,000] (2015 - 456,000) common shares of \$0.50 par value	228,000	228,000
Issued and fully paid: [2016 - 441,375] (2015 - 441,375) common shares of \$0.50 par value	220,688	220,688

There are no restrictions attached to the common shares with regards to dividend distribution and repayment of capital.

On December 4, 2014 the Company declared a dividend of \$0.25 per common share for a total dividend of \$110,344 payable on January 15, 2015.

On September 30, 2015 the Company declared a dividend of \$0.50 per common share for a total dividend of \$220,688 payable on December 15, 2015.

## Capital management

The Company's policy is to maintain a strong capital structure, sufficient to safeguard its ability to continue as a going concern, to provide an adequate return to shareholders, to meet its financial obligations, and to have the financial flexibility to take advantage of growth opportunities. The Company defines capital as the amount presented in the equity section of the consolidated statement of financial position.

In order to maintain or adjust its capital structure, the Company may adjust the amount of dividends paid to shareholders or issue new shares. The Company is not subject to any external capital requirements as at the year end.

### 15. Earnings per share

The calculation of basic and diluted earnings per share has been based on basic and diluted net income attributable to common shareholders of \$182,042 (2015 - \$317,717), and a weighted average number of common shares of 441,375 (2015 - 441,375).

### 16. Cost of sales

\$	\$
934,852	835,683
95,246	94,780
192,699	214,706
1,222,797	1,145,169
509,406	588,459
1,732,203	1,733,628
	95,246 192,699 1,222,797 509,406

Notes to the Consolidated Financial Statements **March 31, 2016** 

## 17. Selling expenses

	2016 \$	2015 \$
Wages, salaries and benefits (note 19) Repairs and maintenance Payroll tax (note 19) Fuel expenses	254,117 12,054 11,953 8,694	258,062 11,518 10,433 9,587
Depreciation and amortization Stationery and other office supplies Other taxes and licenses Insurance expenses	7,143 4,450 3,739 2,689	6,465 2,926 3,769 2,577
	304,839	305,337

## 18. Administrative expenses

	2016 \$	2015 \$
Wages, salaries and benefits (note 19) Professional services	280,294 118,907	298,263 120,147
Depreciation and amortization	79,351	75,700
Insurance expenses	28,657	32,428
Payroll tax (note 19)	13,245	10,190
Repairs and maintenance	13,200	15,944
Telephone and other communication	11,032	11,051
Other taxes and licenses	10,084	8,528
Electricity and water	9,573	10,916
Stationery and other office supplies	8,780	6,140
Subscription and dues	3,390	3,390
Postage	2,116	2,052
	578,629	594,749

Notes to the Consolidated Financial Statements **March 31, 2016** 

## 19. Personnel expenses

	2016 \$	2015 \$
Salaries and wages Other employee benefits Pension expenses	610,913 115,370 23,269	638,356 110,337 21,551
r ension expenses	749,552	770,244
The breakdown of personnel expenses is as follows:		- ,
·	2016 \$	2015 \$
Cost of sales	189,943	193,296
Selling expenses (note 17) Administrative expenses (note 18)	266,070 293,539	268,495 308,453
	749,552	770,244
Key management comprises members of the Board of Directors, executive management. Compensation of key management consists of:	e committees and senio	or
	2016 \$	2015 \$
Salaries and wages Other employee benefits Pension expenses	132,545 15,807 5,847	147,075 16,598 5,847
Pension expenses	154,199	169,520
. Other expenses		<u>,                                      </u>
	2016 \$	2015 \$
Research and development Bank charges	45,202 26,802	45,202
Donations Miscellaneous	7,957	28,354
	3,637	4,749 241
Impairment recovery on trade receivables (Note 8)	3,637 (4,025) 79,573	4,749

## 21. Taxation

20.

Under current Bermuda law the Company is not required to pay taxes in Bermuda on either income or capital gains. Accordingly, no provision for taxation has been made in the consolidated financial statements.